



Advisory Board Meeting/ *Réunion du comité consultatif* Agenda / *Ordre du jour*

May 7, 2009 / *17 mai 2009*

Grand-Pré national historic site of Canada /
Lieu historique national du Canada de Grand-Pré

1 pm – 3 pm / *13 h à 15 h*

Chair/ *Président de session*: Erin Beaudin

1. Welcome / *Mots de bienvenue*
2. Approve agenda / *Approbation de l'ordre du jour*
3. Approve minutes from previous meetings / *Approbation des notes de la réunion précédente*
4. For discussion and approval / *Pour discussion et approbation*:
 - a) Report and recommendation on Advisory Board co-chair positions / *Rapport et recommandation sur les postes de co-présidents du comité consultatif*
 - b) Report and recommendation regarding project communication and public relations – Update on the recent media coverage / *Rapport et recommandation concernant les communications et les relations publiques du projet – mise à jour sur la récente couverture médiatique*
 - c) Role and functioning of the Advisory Board / *Rôle et opération du comité consultatif*
5. For information / *Pour information* :
 - a) Financial and administrative report / *Rapport administratif et financier*
 - b) Community engagement and planning report / *Rapport sur la participation communautaire et la planification*
 - c) Project Manager's report and progress report / *Rapport du gestionnaire de projet et rapport sur l'avancement du projet*
6. Other business / *Autres affaires*
7. Open floor (time limited by chair)/ *Plénière (temps limité par le président de session)*
8. Next meeting / *Prochaine réunion*
9. Adjournment / *Levée de séance*

Grand-Pré UNESCO- Advisory Board

Notes of the February 5, 2009 meeting

Present: 6 out of 11 voting delegates in attendance

Louise Watson	Nova Scotia Economic Development (NSED)	
Marianne Gates	Kings CED Agency (Kings CED)	
Erin Beaudin	Kings CED Agency (Kings CED)	Voting Delegate
Gérald C. Boudreau	Société Nationale de l'Acadie (SNA)	Voting Delegate
Victor Tétreault	Société Promotion Grand-Pré (SPGP)	
Christophe Rivet	Parks Canada (PC)	
Chrystal Fuller	Municipality of the County of Kings	
Beth Keech	Kings Hants Heritage Connection	Voting Delegate
Robert Palmer	Grand Pre Marsh Body	Voting Delegate
John Fuller	Municipality of the County of Kings	Voting Delegate
Jenni Fetterly	Kings CED Agency (Kings CED)	
Claude DeGrace	Parks Canada	
Barbara Kaiser	Community Member at large	Voting Delegate
John Jonhston	Parks Canada	

Regrets:

Chief Shirley Clarke	Glooscap First Nation	Voting Delegate
Vaughne Madden	NS Office of Acadian Affairs (OAA)	
Bill Greenlaw	NS Department of Tourism, Culture and Heritage	
Neal Conrad	Nova Scotia Economic Development	
Brian Banks	Atlantic Canada Opportunity Agency (ACOA)	
Barbara Kaiser	Community Member at large	Voting Delegate
Greg Young	Eastern Kings Chamber of Commerce	Voting Delegate
Hanspeter Stutz	Community Member at large	Voting Delegate
Stephanie Smith	NS Department of Tourism, Culture and Heritage	
Lillian Stewart	Destination Southwest Nova Scotia	Voting Delegate
Stan Surette	Société Promotion Grand-Pré (SPGP)	Voting Delegate

12:00 Lunch and presentation from Parks Canada

1pm – 3pm Meeting

1. Welcome / Opening of the meeting

Gérald Boudreau welcomed everyone to the meeting and thanked them for attending.

2. Approve the agenda

Agenda is approved by consensus

3. Approve minutes from previous meetings

June, September, October and November meetings are approved by consensus

4. For Discussion and approval:

a. OUV Committee Report: John Johnston (Attached separate PDF)

- The OUV working group was created and individuals were invited to join the group. The group consisted of mainly academics and community members. The group did their work through three meetings and continuous contact between members. The group came together to find a common ground to provide the report. John is now working on the comparative study and what comes out of that analysis may alter the OUV report. The management plan will be working on the buffer zones. The final decisions will be made by the Advisory Board. If the Board approves report today they will have to approve any revisions in the future. The intent of the report was to look through an academic respect at the proposed area. Barbara commended the OUV Working group for all their work and the wonderful document. The report will be translated soon. Chrystal asked how important John thinks it will be to UNESCO that criteria 2's lack of tangibility. John responded that they are not completely sure yet but the comparative study and community input should help.

Report is accepted by consensus

b. Communications Plan Report: Report from ICON: Steering Committee

- The communications plan report identified two main topics which the steering committee feels needs to be addressed. The first is the issue of sensitivity of the target groups. Erin received feedback from community members who felt the categorization of the targeted audience could be offensive. The steering committee does not want to send wrong messages and believe they need to soften the message. The second point was about strengthening our brand and reflecting on it. Beth commented she had an issue with the picture on the front which looked quite modern. Barbra commented she does like what the slogan says and thinks it reflects the OUV but doesn't think the logo reflects it very well and believes it looks very Acadian. The steering committee did struggle with the logo and they saw the church as an identifier for Grand Pre but decided to change it so the church was to the side instead of the middle. Beth suggested blomindon could be more distinct maybe a brown color or larger shape. The steering committee will change blomindon on logo and go back to ICON for minor changes to the two identified issues.

Report is accepted by consensus

c. Recommendation: Proposed Acquisition of Trenholm Property:

- The steering committee struggled with how this recommendation would fit in with the project. They recommended a second parallel group to work as a funding initiative. There should also be more studies done on this issue which maybe could be part of next summer's interpretation study.

d. Director and Board Liability Insurance: Erin Beaudin

- Erin informed the Advisory Board that if they would like this board to be a sub-committee of Kings CED they would be protected by Kings CED Liability Insurance.

5. For Information:

a. Financial and administrative report: Erin Beadin

- Erin gave an outline of the budget and explained the current expenditures for the heritage planner's position, sub-committee costs for the OUV working group, fees for printing and meetings and travel fees.

b. Community planning and engagement report: Chrystal Fuller

- Community has identified its vision and goals. The next step is where the real decisions will be made. Seamus is working on developing a community work book which he will be taking with him to kitchen meetings in the community. He will then bring the information back to develop the community plan. The values in the community are very in line with preserving a rural community yet allowing for growth.
- The community process will start to merge with the management plan which will be looking at the management of the proposed area. There are a lot of synergies between the two which is exciting. The community plan will guide development in the community. The big challenge in process is getting people to understand there are two objectives; The UNESCO process is to preserve the value of the proposal where the municipal process is about the people living here. Robert Palmeter commented that it is going to be confusing that there is two different boundaries; John Johnston's proposed and the community's.

c. Acadian Engagement Update: Gérald C. Boudreau

- Gerald updated the board on how the Acadian engagement is going. The Acadian organizations got together to work on a project to gain support of the Acadian community for this UNESCO project. They wanted to reach out the Acadian community and felt it was necessary to have a person to engage the community. They could not get funding for this project. The new idea is Gerald as co-chair send out letter to the 7 Acadian organizations working in the Atlantic Provinces to contribute this year and next \$5,000 (over the two years). This would generate about \$35,000. The total funds we are seeking is \$55,000, for the extra \$20,000 we would like to take it from the budget. The steering committee would revise budget so we can put about \$20,000 towards this budget for a part time position. We need to demonstrate support for proposal in the nomination proposal.

Discussion

Louis – diversion of funds could cause a delay and possibly jeopardize funding.

Gerald- There is a section in the budget for communications and public relations.

John- The individual going out to the communities would really benefit from spending some time with Ronnie Geil.

The Board delegates to the steering committee discussion of the \$20,000 and revision of the budget

d. Nomination Grand Pre Upcoming Events to be held at the National Historic Site

- Funding Announcement Press Conference: February 16, 2009 1:00PM

- Open House: February 19,2009 2-4PM and 6-8PM – Steering committee will be mailing invites to the community. The open house will be an opportunity for the community to ask questions. At 7PM there will be a panel discussion titled “*Living in a World Heritage Site*”
- c. Project Managers Update and progress report: Christophe Rivet
- Christophe gave an update on the project. The steering committee visited Joggins and meet with their nomination group. It was a valuable trip. The steering committee is planning on having another retreat in the next couple weeks. The steering committee is happy with the idea of John Johnston writing a book on the Grand Pre site for the world to understand why Grand Pre is a nominated UNESCO World Heritage Site. The working title is Grand Pre site for the world. There is an upcoming Heritage Living Conference in Lunenburg for more information please contact Chrystal Fuller. Claude mentioned there is a chance the Canadian Winter Games’ torch may be brought here. Christophe has been invited to give a talk in November to a nomination group in the United States.

6. Other Business – No other business

7. Next meeting: April 2, 2009 1:00-4:00pm

8. Adjournment – Meeting adjourned at 2:50 pm



TO: UNESCO Advisory Board

From: Seamus McGreal, Planner

Date: April 2, 2009

RE: Grand Pre and Area Community Plan Update

The development of a single community plan for the communities of Grand Pré, Hortonville, North Grand Pré, and Lower Wolfville continues to make progress. The Grand Pre and Area Community Association has prepared a vision which states that there is a community of interest in sustaining the rural setting while furthering opportunities for existing activities. However, there are community members who do not participate in this planning process. Some may feel that their participation is a vote in favour of the UNESCO designation, drastic change, or some hidden agenda.

On the advice of the Community Association, in the months of February and March, we made an effort to talk to people face-to-face outside the context of a public meeting. As a result, a Community Workbook was prepared. The workbook invites a group of participants to sit down with a facilitator to answer some initial questions and to map their ideas.

Facilitators included community members, planners, and other professionals. Workbook meetings were held in small groups (4 or 5 participants) in local households and businesses. There were also two Community Workbook Sessions held on a Wednesday afternoon and a Thursday evening in mid-March. We advertised these sessions through local media and a household flyer for the UNESCO Open House and the event itself.

This workbook process will help the community develop and clarify how issues are framed in a collaborative manner before we develop recommendations. It may also help to foster relationships and networks in the community.

Some next steps:

- Analyse the results of the Community Workbook process: Sixty-one participants (app. 10 per cent of the population in the Grand Pre and Area Plan boundary)
- Prepare draft recommendations or strategic directions based on workbook feedback and previous planning exercises
- Present and revise draft strategic directions with Community Association (April 2) and the rest of the community at a public meeting (April 16)
- Prepare a draft Strategic Directions report (May)

I am ready to share my nine months of experience, working directly with the community, with the management plan work group. There are many opportunities to work with the community and their vision and to forge working relationships within the community. I feel confident that the two processes will work together toward the sustainability of the historic rural community and the World Heritage Site.



TO: UNESCO Advisory Board

From: Chrystal Fuller, MCIP, LPP

Date: April 2, 2009

RE: Recommendation regarding co-chair positions

An ongoing issue throughout the nomination process to date has been the degree to which the local geographical community has been taking a leadership role in the nomination process. The ICON communication's report identified a number of questions that the community had and these are being addressed, but the issue of community leadership remains unresolved.

The Steering committee believes that it is important that the local community not only participate in the process, but be leaders of it because:

- If Grand Pre becomes a world heritage site then the local community will become important stewards to protect and preserve the site.
- Experience drawn from the Joggin's nomination proposal shows that community leadership is important to the success of the nomination itself.
- Community leadership assists in conflict resolution, community buy-in and local support for the project.

As is the case with many projects, a local person who "champions" the project is necessary to ensure that the community is engaged and interested in the process. The steering committee wishes to foster environments and situations where community champions can develop and step forward, thereby developing the capacity within the community to understand, manage and protect the outstanding universal value of the area.

To facilitate the development of a "community champion" and to ensure that the local community is given leadership in the process, the Steering Committee is recommending that the structure of the UNESCO project be amended to have Kings CED replaced as co-chair by someone from the local geographical community. In no way does this reflect on the work of Kings CED but rather reflect a more community-based leadership approach to the project. Dr. Gerald Boudreau will remain as co-chair, and reflects the engagement and leadership provided by the Acadian community to the UNESCO project.

Recommendations

- The Steering Committee is recommending that the structure of the UNESCO Advisory Board and Steering Committee be changed so that the co-chair position currently held by Kings CED be replaced by a representative of the local community.
- It is further recommended that the Steering Committee be tasked with drafting the amendments the Terms of Reference for the Advisory Board and the Steering Committee to reflect this structural change and these be adopted at the next regular Advisory Board meeting
- It is further recommended that advertisements be placed in the local paper and a flyer be distributed to all households asking for individuals to submit an application for the co-chair position.
- It is further recommended that the steering committee develop a job description and criteria for evaluating the submissions. The Advisory Board, upon receipt for a recommendation from the Steering Committee, shall appoint the new Co-chair.
- Finally, it is recommended that Kings CED remain a voting member of the Advisory Board and Steering Committee and that Kings CED and Erin Beaudin be recognized for their excellent work to date.

Draft Motion:

Be it resolved that the Advisory Board accepts the recommendations of the Steering Committee, as listed in this report.



TO: Nomination Grand Pré Advisory Board

From: Christophe Rivet, Project Manager

Date: April 2nd, 2009

RE: Project Manager's Report 7 (for discussion)

GENERAL

Schedule and tasks

- The comparative analysis phase has begun with identification and contact of international experts.
- The communication and public engagement strategy is delayed until support is acquired by the project.
- The planning process for the national historic site will begin the consultation phase in May. The planning process for the community is underway. The process is expected to complete its work in March.
- Archaeological research strategy to complete assessment is being developed between Parks Canada, the provincial authorities, St. Mary's University, and Université Sainte-Anne.
- The working group to develop the management system for the proposed property is scheduled to meet in May. Background work has been completed.

Phase	Task	Target date of completion	Status
Justification for inscription	Statement of OUV	December 2008	Completed
	Comparative analysis	August 2009	Begun
	Statement of Integrity and Authenticity	August 2009	Begun
Develop protective management plan	Management plan for the National historic site	April 2010	Begun
	Plan and community vision	March 2009	On target
	Management plan for the site	January 2010	Delayed
Funding	Budget	July 2008	Completed
Communication and public engagement strategy	Communication and public engagement strategy implementation	April 2011	Delayed
Approval/ support process	Municipal approval process	September 2009	N/A
	Federal approval process	April 2010	Delayed
	Canadian delegation approval process	January 2011	N/A
	Acadian Support	December 2009	Initiated
	First Nation support	December 2009	N/A
	Other support	December 2009	N/A
Final proposal	Final content	December 2009	N/A
	Final formatted document	January 2010	N/A

Finance and resources

Funding announcements made on February 16. Strategy to engage Acadian community and for communication requires staff which can be addressed in part with the funds currently available in the budget.

PHASES (SEE PROGRESS REPORT 7 FOR OUTLINE)

Description of Area:

See below.

Next steps: see below

Justification for Inscription:

See 'Proposed Outstanding Universal Value for Grand Pré: Final Report – January 2009'.

Next steps: Work on comparative analysis has begun with the identification of potential experts from Canada, the United States, France, the United Kingdom and the Netherlands. First contact made with experts. Expected first telephone discussion in April. Following that Terms of Reference will be developed. John Johnston and Ronnie-Gilles LeBlanc will coordinate expert input and prepare comparative analysis. Prepare description of the place section of the proposal.

Evaluation of present state of conservation:

Being addressed in the ToR for the management and land use working group. Background report complete.

Next steps: Prepare first meeting of the working group.

Assessment of factors affecting the property:

Same as above.

Next steps: same as above

Monitoring plan:

Same as above.

Next steps: none

Develop protective and management system for the proposal:

National historic site process

The planning process for the national historic site is underway. Public engagement phase scheduled to begin in May. Target date for draft is October 2009 in preparation for Aboriginal consultation.

Next steps: Confirm CEO approval and prepare consultation meetings.

Municipal process

Municipal process underway and on schedule. See Community Planner's report

Next steps: see Community Planner's report

Management and land use working group

Background report complete. Working group expected to meet in May.

Next steps: Hold first meeting of the working group in May.

Visitor and Interpretation:

See economic development and interpretation strategy section.

Next steps: none

Draft proposal:

No change since last report.

Next steps: draft the description section. Complete general maps. Identify geographical coordinates. Complete elements of the protection and management of the property section.

Project administration:

See financial report

Next steps: See financial report

Communication and public engagement:

An open house to present the proposed outstanding universal value and boundary was held on March 12th. Residents were invited to share their thoughts and discuss with the project manager about the meaning of the OUV and of the boundary.

On the evening of March 12th, a panel discussion was organized with residents from Joggins and Lunenburg to discuss their experience with the nomination proposal and with living in a World Heritage site. The discussion was attended by approximately 50 residents and led to fruitful discussions.

Engagement of the Mi'kmaq has been challenged by capacity. A meeting with the Glooscap Band Council has been asked by the Steering Committee for April.

The delivery of timely, coordinated, and appropriate communication products has been a challenge. The Acadian engagement strategy remains undefined. The proposal to the Advisory Board is to hire staff dedicated to implementing the communication strategy designed by ICON (see Memo to the Advisory Board on Communication)

Next steps: Meeting with the council of Glooscap to discuss engagement strategy. Seek approval from the Advisory Board on the next steps to implement the communication strategy.

Engagement of the Acadian community

See above.

Next steps: see Memo to the Advisory Board on Communication.

Economic development & interpretation strategy:

See financial report.

Next steps: See financial report

Approval process for final document:

N/A



TO: UNESCO Advisory Board

From: Erin Beaudin, MPA

Date: April 2, 2009

RE: Recommendation regarding Communications and Public Relations Specialist

Background

In January 2009, ICON submitted the final Communications Plan to the Advisory Board. Contained within this plan were a variety of tactics and action items for the future engagement of all stakeholder groups associated with the Nomination Grand Pré. To date, small steps have been made to implement the recommendations contained within this report, however the Steering Committee has been unable to move forward in an aggressive manner to address many of the action items.

Discussion

One of the key challenges in implementing the ICON Communications report has been the lack of ability to dedicate full time resources to addressing the various recommendations. The Steering Committee has also recognized the need to further engage the Acadian community, the Planter community, the First Nations community and the local geographic community in a more holistic and comprehensive manner. This engagement must be continuous, proactive and allow the Advisory Board to document support for the nomination proposal and to identify issues and concerns to be addressed. After much discussion, the Steering Committee recognizes that this level of attention is not possible within the existing budget and structure of the project. As such, the potential to hire a Communications and Public Relations Specialist has been explored as a solution.

This position, if approved, would, as part of its duties, also address the areas of need within the Acadian community that were discussed with the Advisory Board at the February 2009 Board meeting. The main difference would be that instead of focusing solely on that one particular stakeholder group, the position is now recommended to be broadened to cover the communication needs of all four distinct stakeholder groups.

Implications

In the existing budget, Parks Canada and Kings CED committed to \$60,000 in in-kind support for communications and public relations and Parks Canada, Kings CED, the County of Kings and Société Promotion Grand-Pré committed collectively to \$104,425 in stakeholder relations. A portion of this amount has already been contributed by these organizations in the 2008-2009 fiscal year. The proposed Communications and Public Relations Specialist is not intended to replace or reduce these contributions, but rather to supplement existing efforts and maximize the ability of engagement over the remainder of the project. Each of the supporting organizations will still provide the above mentioned levels of support through active participation in the engagement process, management of the website, development of the project newsletter, participation in stakeholder presentations, supervision of the Communications and Public Relations Specialist, and stakeholder management.

An additional implication of the proposed position is that it has not been budgeted for within the existing approved budget. It is anticipated that the position will cost:

\$35,000 – Salary
\$5,250 – Employee Expense
\$3,000 – Travel
\$1,200 – Phone

\$44,450

The Communications and Public Relations Specialist will be able to access in-kind support from the partnering organizations and will be able to utilize other line items in the approved budget, where applicable, in implementing many of the actions contained within the ICON report.

The Steering Committee has reviewed the current budget and feels that we are on track in all areas of expense, and even under in some areas. Given this level of comfort, we are prepared to recommend that this position be funded out of the \$49,409 that has been allocated for a contingency.

Recommendation

The Steering Committee is recommending that the Advisory Board approve the hiring of a Communications and Public Relations Specialist, to be funded out of the contingency line item in the existing project budget.

Draft Motion:

Be it resolved that the Advisory Board accepts the recommendation of the Steering Committee, as listed in this report.

JOB DESCRIPTION

Communications and Public Relations Specialist Nomination Grand Pré

Term: May 1, 2009 – April 31, 2010 with the possibility of a six month extension

Salary: \$35,000

Position: Full-time, contract position

Hiring Organization: Kings Community Economic Development Agency (Kings CED)

Qualifications:

The ideal candidate for the position will be dynamic, enthusiastic and enjoy working with diverse groups of people. Minimally, the candidate will possess:

- A degree in communications, public relations, or a related field;
- One year practical experience in communications or public relations;
- The ability to work independently;
- The ability to multi-task;
- Exceptional planning and organizational skills;
- Exceptional written communication skills;
- Excellent presentation and oral skills;
- The ability to communicate fluently, both orally and in written form, in both French and English

Duties:

Reporting to the Kings CED Sector Development Officer, the Communications and Public Relations Specialist will be responsible for implementing the Communications Plan for the Nomination Grand Pré initiative to have Grand Pré designated a UNESCO World Heritage Site. Specifically, duties will include:

- Developing an action plan, including timeframes, for implementing the Communications Plan;
- Assisting with the development and circulation of press releases;
- Assisting with the organization of media and public events;
- Engaging members of the Acadian community in the nomination process and documenting support;
- Engaging members of the Planter community in the nomination process and documenting support;
- Engaging members of the First Nations community in the nomination process and documenting support;

- Engaging members of the local geographic community in the nomination process and documenting support;
- Preparing content for the nomination's newsletter and website;
- Developing promotional and communications-related material as required;
- Delivering presentations to key stakeholder groups on the progress of the project;
- Ensuring communications are conducted in both official languages;
- Other duties as deemed relevant.

Nomination Grand Pré
Progress report 7 (for discussion)
April 2009

Phase	Description of Area	Justification for inscription			Evaluation of present state of conservation	Assessment of factors affecting the property	Monitoring Plan	Develop protective management system			Visitor and Interpretation	Draft proposal	Final proposal	
Sub-phase		Identify criteria for inscription	Compare with other properties	Assess integrity and authenticity				Planning for the national historic site	Municipal planning exercise	Planning for the proposed area			Document	Formatting and copies
Objective	Describe the property proposed	Define why the property proposed has OUV	Compare value, integrity, and authenticity of similar properties	Identify resources, their integrity and authenticity	Describe the state of the resources supporting the OUV	Describe the pressures on the resources and the OUV	Describe how the condition is monitored	Manage and protect resources at the national historic site (NHSC)	Manage and protect resources in the Grand Pré area (excluding the NHSC)	Manage the resources supporting the OUV	Describe facilities available and if applicable, programs for interpretation	Draft of the proposal, excluding formatting, translation, bibliography, and images	Final editing; Final translation; Bibliography; Image database;	Container/package; Design; Printing;
Deliverable	Description and exact location; Maps;	Statement of OUV;	Comparative Analysis;	Statement of authenticity and integrity; List of resources;	Indicators; Statistical benchmarks;	List of factors; List of mitigation measures;	List administrative arrangements; Indicators; Compilation of results of previous monitoring exercises;	Management Plan; Conservation plan;	Plan and community vision;	Management system that integrates the different plans and focuses on OUV;	Description of facilities, funding, programs;			
Expected beginning date	July 2008	June 2008	October 2008	June 2008	September 2008	September 2008	September 2008	March 2008	July 2008	May 2009	November 2008	October 2008	November 2009	October 2009
Expected date of completion	December 2008	December 2008	March 2009	March 2009	August 2009	August 2009	August 2009	December 2009	September 2009 (to council)	February 2010	August 2009	September 2010	December 2010	January 2011
New date		September 2009	August 2009		December 2009	December 2009	January 2010	April 2010 (to Minister's office)		January 2010				
Status/activities	draft	Comparative analysis underway	underway	Archaeology underway	Archaeology underway	Background report contracted		Consultation will begin in May. Draft in October	Planning process underway		Data analysis	N/A	N/A	N/A
Issues	none	none	none	Reduced sample, delays in processing	Reduced sample, delays in processing	none	none	none	none	N/A	none			

Phase	Project administration		Communication and public engagement strategy		Economic development and interpretation strategy			Approval process			Support process			
Sub-phase	Project administration	Funding	Development of strategy	Implementation of strategy	Economic study	Tourism plan	Project	Municipal approval	Federal approval	Canadian delegation approval	Acadian support	Municipal support	First Nation support	Provincial support
Objective	Deliver administrative support to the project according to principles of transparency and accountability;	Funding and resources for the project;	Develop a brand, logo, media strategy;	Implement an effective strategy to engage stakeholders;	Understand the economic context;	Propose a strategy for the sustainable development of the community;	Celebrate the community;	Approve the municipal vision and plan	Approve the management plan for the NHSC	Approve the final document	Support the process and the final document;	Support the final document;	Support the process and the final document;	Support the final document;
Deliverable	Financial reports;	Budget;	Communication and public engagement strategy;		Economic study;	Economic development plan;	Project	Plan for the community of Grand Pré and surroundings	Management plan for the NHSC	Nomination proposal	Resolution; Letter;	Resolution; Letter;	Resolution; Letter;	Letter;
Expected beginning date	January 2008	March 2008	June 2008	September 2008	July 2008	March 2009	July 2009	April 2009	June 2009	December 2009	September 2009	October 2009	September 2009	September 2009
Expected date of completion	March 2011	April 2011	December 2008	April 2011	November 2008	August 2009	November 2009	April 2010	December 2009	January 2011	December 2010	December 2010	December 2010	December 2010
New date					June 2009				April 2010 in Minister's office					
Status / activities	Active Manage funds	Funding announcement	Consultant's report completed.	ongoing	Data analysis	N/A	N/A	N/A	N/A	N/A	Active	Active	ongoing	N/A
Issues	none	none	none	Challenges in developing Acadian engagement strategy. Resources needed for communication. Mi'kmaq engagement requires more attention.	none						none	None	Guidance required to enhance engagement	